UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 31, 2023

WEAVE COMMUNICATIONS, INC. (Exact name of registrant as specified in its charter)

(64-4	Delaware	001-40998 (Commission	26-3302902 (I.R.S. Employer
(State	e or other jurisdiction of incorporation or organization)	File Number)	Identification No.)
	1331 W Powell Way Lehi, Utah (Address of principal executive offices)		84043 (Zip Code)
	Registrant's te	lephone number, including area code: (888)) 579-5668
	(Former	Not Applicable name or former address, if changed since last repo	rt.)
Check	the appropriate box below if the Form 8-K filing is intended	to simultaneously satisfy the filing obligation	of the registrant under any of the following provisions:
	Written communications pursuant to Rule 425 under the	Securities Act (17 CFR 230.425)	
	Soliciting material pursuant to Rule 14a-12 under the Ex	change Act (17 CFR 240.14a-12)	
	Pre-commencement communications pursuant to Rule 1-	4d-2(b) under the Exchange Act (17 CFR 240	1.14d-2(b))
	Pre-commencement communications pursuant to Rule 1	3e-4(c) under the Exchange Act (17 CFR 240	.13d-4(c))
Securit	ties registered pursuant to Section 12(b) of the Act:		
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered
	Common Stock, \$0.00001 par value	WEAV	New York Stock Exchange
	the by check mark whether the registrant is an emerging growth curities Exchange Act of 1934 (§240.12b-2 of this chapter).	1 company as defined in Rule 405 of the Secu	rities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of
	ing growth company ⊠		
If an er	merging growth company, indicate by check mark if the registing standards provided pursuant to Section 13(a) of the Exch	trant has elected not to use the extended trans lange Act. \Box	ition period for complying with any new or revised financial

Item 2.02 Results of Operations and Financial Condition.

On November 1, 2023, Weave Communications, Inc. issued a press release announcing its financial results for the third quarter ended September 30, 2023. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The foregoing information (including the exhibit hereto) is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, regardless of any general incorporation language in such filings, except as shall be expressly set forth by specific reference in such filing.

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On November 1, 2023, Weave Communications, Inc. (the "Company") announced that Matt Hyde, a named executive officer of the Company, is resigning from his position as Chief Revenue Officer ("CRO") effective November 20, 2023.

Jake Kuresa, the Company's Vice President of Sales, together with the Company's Chief Executive Officer, Brett White, will assume Mr. Hyde's responsibilities as of November 1, 2023. Mr. Kuresa will serve as interim CRO while Weave conducts an internal and external search for a permanent CRO.

With more than 15 years of experience in B2B SaaS, Jake Kuresa has a proven track record of developing, scaling, and leading high-performance sales teams. Prior to joining Weave, he led growth teams in both the enterprise SaaS and payments space. Jake has developed unique expertise in addressing the needs of small, medium, and commercial customers, and he champions a data-driven, customer-first sales culture.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Press Release Dated November 1, 2023
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

WEAVE COMMUNICATIONS, INC.

Date: November 1, 2023 By: /s/ Brett White

Name: Brett White

Title: Chief Executive Officer

Weave Announces Third Quarter 2023 Financial Results

- Third quarter total revenue of \$43.5 million, up 20.2% year over year.
- · Weave crossed a significant milestone during Q3, growing its customer base to over 30,000 locations.
- · Third quarter net cash provided by operating activities of \$3.3 million, up from net cash used in operating activities of \$4.0 million last year.
- · Positive free cash flow of \$2.1 million, up from negative free cash flow of \$4.6 million last year.
- · Significant gross and operating margin improvement year over year.

LEHI, Utah—November 1, 2023 – Weave (NYSE: WEAV), a leading all-in-one customer experience and payments software platform for small and medium-sized healthcare businesses, today announced its financial results for the third quarter ended September 30, 2023.

"Weave had another excellent quarter, accelerating revenue growth for the third quarter in a row and significantly improving bottom-line, and free cash flow," said CEO Brett White. "These results demonstrate that our vertically tailored software and payments platform is continuing to gain traction and the Weave team is executing at a high level. Our SMB healthcare customers are well-capitalized, well-managed, and demand for our platform remains strong, despite the challenging macro environment."

Third Quarter 2023 Financial Highlights

- Total revenue was \$43.5 million, representing a 20.2% year-over-year increase compared to \$36.2 million in the third quarter of 2022.
- GAAP gross margin was 68.7%, compared to a GAAP gross margin of 64.1% in the third quarter of 2022.
- Non-GAAP gross margin was 69.3%, compared to a non-GAAP gross margin of 64.6% in the third quarter of 2022.
- GAAP loss from operations was \$8.0 million, compared to a GAAP loss from operations of \$11.9 million in the third guarter of 2022.
- Non-GAAP loss from operations was \$1.8 million, compared to a non-GAAP loss from operations of \$6.5 million in the third quarter of 2022.
- GAAP net loss was \$7.1 million, or \$0.10 per share, compared to a GAAP net loss of \$11.8 million, or \$0.18 per share, in the third quarter of 2022.
- Non-GAAP net loss was \$1.0 million, or \$0.01 per share, compared to a non-GAAP net loss of \$6.5 million, or \$0.10 per share, in the third quarter of 2022.
- Net cash provided by operating activities was \$3.3 million, up \$7.4 million from net cash used in operating activities of \$4.0 million in the third quarter of 2022.
- Free cash flow was \$2.1 million, up \$6.7 million from free cash flow of negative \$4.6 million in the third quarter of 2022.
- Dollar-Based Net Retention Rate (NRR) was 95% as of September 30, 2023.
- Dollar-Based Gross Retention Rate (GRR) was 92% as of September 30, 2023.

· Cash and cash equivalents plus short-term investments was \$118.4 million as of September 30, 2023.

Business Highlights:

- Weave announced a new partnership with Affirm to enable practitioners to seamlessly provide transparent and flexible payment options to their
 customers, making it easier to access and afford the care they need.
- Weave launched Scan to Pay to streamline the payment process by allowing patients to complete transactions with a simple QR code scan, reducing the
 reliance on physical cash or cards.
- The Weave platform ranked first in 34 different categories in G2's Fall 2023 Report and won 60 different badges including Patient Relationship Manager Leader, Most Implementable Patient Engagement System, and Spa Management Software Leader.

Updated Financial Fourth Quarter and Full Year 2023 Outlook

The company updated its financial guidance and now expects the following financial results for the three months and full year ending December 31, 2023:

	Fourth Quarter	Full Year
	(in mil	lions)
Total revenue	\$43.5 - \$44.5	\$168.3 - \$169.3
Non-GAAP loss from operations	\$(3.0) - \$(2.0)	\$(12.8) - \$(11.8)
Weighted average share count	69.6	67.7

The guidance provided above constitutes forward-looking statements and actual results may differ materially. Refer to the "Forward-Looking Statements" safe harbor section below for information on the factors that could cause our actual results to differ materially from these forward-looking statements.

Non-GAAP loss from operations excludes estimates for, among other things, stock-based compensation expense. A reconciliation of this non-GAAP financial guidance measure to a corresponding GAAP financial guidance measure is not available on a forward-looking basis because we do not provide guidance on GAAP net loss from operations and are not able to present the various reconciling cash and non-cash items between GAAP loss from operations and non-GAAP loss from operations without unreasonable effort. In particular, stock-based compensation expense is impacted by our future hiring and retention needs, as well as the future fair market value of our common stock, all of which is difficult to predict and is subject to change. The actual amount of these expenses during 2023 will have a significant impact on our future GAAP financial results.

Webcast

The company will host a conference call and webcast for analysts and investors on Wednesday, November 1, 2023, beginning at 4:30 p.m. EDT.

Individuals interested in listening to the conference call may do so by dialing (412) 902-1020 or toll free at (877) 502-7186. Please reference the following conference ID: 13741864. The live webcast and a webcast replay of the conference call can be accessed from the investor relations page of Weave's website at investors.getweave.com.

About Weave

Weave is a leading all-in-one customer experience and payments software platform for small and medium sized healthcare businesses. Weave transforms how practitioners attract, engage, and retain customers to grow their businesses. Weave brings payments, texting, scheduling, reminders, reviews, phones and more together into one easy-to-use, efficiency and revenue boosting platform. Weave has set the bar for Utah startup achievement & work culture. In the past year alone, Weave has been named a leader in Patient Engagement, Optometry, Dental Practice Management, Spa Management Software and Patient Relationship Management by G2. Learn more at getweave.com/newsroom/.

Forward Looking Statements

This press release and the accompanying conference call contain forward-looking statements including, among others, current estimates of fourth quarter and full year 2023 revenue and non-GAAP loss from operations and statements in the quotes of our Chief Executive Officer.

These forward-looking statements involve risks and uncertainties. If any of these risks or uncertainties materialize, or if any of our assumptions prove incorrect, our actual results could differ materially from the results expressed or implied by these forward-looking statements. These risks and uncertainties include risks associated with: transitions in company leadership; our ability to attract new customers, retain existing customers and increase our customers' use of our platform; our ability to manage our growth; the impact of unfavorable economic conditions and macroeconomic uncertainties on our company; our ability to maintain and enhance our brand and increase market awareness of our company, platform and products; customer adoption of our platform and products; customer acquisition costs and sales and marketing strategies; our ability to achieve profitability in any future period; competition; our ability to enhance our platform and products; interruptions in service; and the risks described in the filings we make from time to time with the Securities and Exchange Commission (SEC), including the risks described under the heading "Risk Factors" in our Quarterly Report on Form 10-Q for the three months ended June 30, 2023, filed with the SEC on August 8, 2023, which should be read in conjunction with our financial results and forward-looking statements and is available on the SEC Filings section of the Investor Relations page of our website at investors.getweave.com/.

All forward-looking statements in this press release are based on information available to us as of the date hereof, and we do not assume any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made.

Channels for Disclosure of Information

Weave Communications uses the investor relations page on our website, blog posts on our website, press releases, public conference calls, webcasts, our twitter feed (@getweave), our Facebook page, and our LinkedIn page as the means of complying with our disclosure obligations under Regulation FD. We encourage investors, the media, and others to follow the channels listed above, in addition to following Weave Communications' press releases, SEC filings, and public conference calls and webcasts, and to review the information disclosed through such channels.

Supplemental Financial Information

Dollar-Based Net Revenue Retention (NRR)

For retention rate calculations, we use adjusted monthly revenue (AMR), which is calculated for each location as the sum of (i) the subscription component of revenue for each month and (ii) the average of the trailing-three-month recurring payments revenue. To calculate our NRR, we first identify the cohort of locations (the Base Locations) that were active in a particular month (the Base Month). We then divide AMR for the Base Locations in the same month of the subsequent year (the Comparison Month), by AMR in the Base Month to derive a monthly NRR. We derive our annual NRR as of any date by taking a weighted average of the monthly net retention rates over the trailing twelve months prior to such date.

Dollar-Based Gross Revenue Retention (GRR)

To calculate our GRR, we first identify the cohort of locations (the Base Locations) that were under subscription in a particular month (the Base Month). We then calculate the effect of reductions in revenue from customer location terminations by measuring the amount of AMR in the Base Month for Base Locations still under subscription twelve months subsequent to the Base Month (Remaining AMR). We then divide Remaining AMR for the Base Locations by AMR in the Base Month for the Base Locations to derive a monthly gross retention rate. We calculate GRR as of any date by taking a weighted average of the monthly gross retention rates over the trailing twelve months prior to such date. GRR reflects the effect of customer locations that terminate their subscriptions, but does not reflect changes in revenue due to revenue expansion, revenue contraction, or addition of new customer locations.

Number of Locations

We measure locations as the total number of customer locations under subscription active on the Weave platform as of the end of each month. A single organization or customer with multiple divisions, segments, offices or subsidiaries is counted as multiple locations if they have entered into subscriptions for each location

We have provided location count information in this press release due to crossing a significant milestone. Apart from this press release, as a reminder, we only provide customer location information on an annual basis with annual and fourth quarter results and do not provide this information with financial statements or earnings releases covering interim periods.

Non-GAAP Financial Measures

In this press release, Weave Communications has provided financial information that has not been prepared in accordance with generally accepted accounting principles in the United States (GAAP). We disclose the following historical non-GAAP financial measures in this press release: non-GAAP net loss, non-GAAP net loss margin, non-GAAP net loss per share, non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses, non-GAAP loss from operations, non-GAAP loss from operations margin, Adjusted EBITDA and free cash flow. We use these non-GAAP financial measures internally in analyzing our financial results and evaluating our ongoing operational performance. We believe that these non-GAAP financial measures provide an additional tool for investors to use in understanding and evaluating ongoing operating results and trends in the same manner as our management and board of directors. Our use of these non-GAAP financial measures has limitations as an analytical tool, and you should not consider them in isolation or as a substitute for analysis of our financial results as reported under GAAP. Because of these and other limitations, you should consider these non-GAAP financial measures along with other GAAP-based financial performance measures, including various cash flow metrics, operating income (loss), net loss, and our GAAP financial results. We have provided a reconciliation of these non-GAAP financial measures to their most directly comparable GAAP measures in the tables included in this press release, and investors are encouraged to review the reconciliation.

Non-GAAP net loss, non-GAAP net loss margin and non-GAAP net loss per share

We define non-GAAP net loss as GAAP net loss adjusted to exclude stock-based compensation expense, and non-GAAP net loss margin as non-GAAP net loss as a percentage of revenue. Non-GAAP net loss per share is calculated as non-GAAP net loss divided by the diluted weighted-average shares outstanding.

Non-GAAP gross profit and non-GAAP gross margin

We define non-GAAP gross profit as GAAP gross profit adjusted to exclude stock-based compensation expense, and non-GAAP gross margin as non-GAAP gross profit as a percentage of revenue.

Non-GAAP operating expenses

We define non-GAAP operating expenses, in the aggregate or its individual components (i.e., sales and marketing, research and development or general and administrative), as the applicable GAAP operating expenses adjusted to exclude the applicable stock-based compensation expense.

Non-GAAP loss from operations and non-GAAP loss from operations margin

We define non-GAAP loss from operations as GAAP loss from operations less stock-based compensation expense, and non-GAAP loss from operations margin as non-GAAP loss from operations as a percentage of revenue.

Adjusted EBITDA

We define EBITDA as earnings before interest expense, interest income, other income/expense, provision for income taxes, depreciation, and amortization. Our depreciation adjustment has included depreciation on operating fixed assets and has not included amortization of finance lease right-of-use assets on phone hardware provided to our customers. We further adjust EBITDA to exclude stock-based compensation expense, a non-cash item. We believe that Adjusted EBITDA provides management and investors consistency and comparability with our past financial performance and facilitates period-to-period comparisons of operations. Additionally, management uses Adjusted EBITDA to measure our financial and operational performance and prepare our budgets.

Free cash flow

We define free cash flow as net cash provided by (used in) operating activities, less purchases of property and equipment and capitalized internal-use software costs. We believe that free cash flow is a useful indicator of liquidity that provides useful information to management and investors, even if negative, as it provides information about the amount of cash consumed by our combined operating and investing activities. For example, as free cash flow has in the past been negative, we have needed to access cash reserves or other sources of capital for these investments.

The foregoing non-GAAP financial measures have a number of limitations. For example, the non-GAAP financial information presented above may be determined or calculated differently by other companies and may not be directly comparable to that of other companies. In addition, free cash flow does not reflect our future contractual commitments and the total increase or decrease of our cash balance for a given period. Further, Adjusted EBITDA excludes some costs, namely, non-cash stock-based compensation expense. Therefore, Adjusted EBITDA does not reflect the non-cash impact of stock-based compensation expense or working capital needs that will continue for the foreseeable future. All of these limitations could reduce the usefulness of these non-GAAP financial measures as analytical tools.

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WEAVE COMMUNICATIONS, INC CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited, in thousands except share amounts)

	Septe	mber 30, 2023		December 31, 2022	
ASSETS					
Current assets:					
Cash and cash equivalents	\$	63,291	\$	61,997	
Short-term investments		55,148		51,340	
Accounts receivable, net		3,713		3,296	
Deferred contract costs, net		10,440		9,881	
Prepaid expenses and other current assets		5,895		6,374	
Total current assets		138,487		132,888	
Non-current assets:					
Property and equipment, net		10,249		10,773	
Operating lease right-of-use assets		42,292		45,110	
Finance lease right-of-use assets		10,456		10,589	
Deferred contract costs, net, less current portion		8,423		8,146	
Other non-current assets		926		843	
TOTAL ASSETS	\$	210,833	\$	208,349	
LIABILITIES AND STOCKHOLDERS' EQUITY	-	•	=		
Current liabilities:					
Accounts payable	\$	4,785	\$	3,793	
Accrued liabilities		16,825		13,636	
Deferred revenue		37,687		34,136	
Current portion of operating lease liabilities		3,799		3,662	
Current portion of finance lease liabilities		6,762		6,992	
Current portion of long-term debt		· —		10,000	
Total current liabilities		69.858	_	72,219	
Non-current liabilities:			_		
Operating lease liabilities, less current portion		44,050		46,914	
Finance lease liabilities, less current portion		5,999		5,997	
Long-term debt		10,000			
Total liabilities	-	129,907		125,130	
Stockholders' equity:			_		
Preferred stock, \$0.00001 par value per share; 10,000,000 shares authorized, zero shares issued and outstanding as of September 30, 2023 and December 31, 2022		_		_	
Common stock, \$0.00001 par value per share; 500,000,000 shares authorized as of September 30, 2023 and December 31, 2022; 69,341,193 and 65,739,053 shares issued and outstanding as of September 30, 2023 and December 31, 2022, respectively		_		_	
Additional paid-in capital		336,659		314,884	
Accumulated deficit		(255,628)		(231,636)	
Accumulated other comprehensive loss		(105)		(29)	
Total stockholders' equity		80,926		83,219	
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$	210,833	\$	208,349	
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WEAVE COMMUNICATIONS, INC CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited, in thousands, except share and per share data)

	Three Months Ended September 30,					Nine Months Ended September 30,			
		2023		2022		2023		2022	
Revenue	\$	43,544	\$	36,230	\$	124,776	\$	104,432	
Cost of revenue		13,609		13,023		40,266		40,525	
Gross profit		29,935		23,207		84,510		63,907	
Operating expenses:									
Sales and marketing		17,801		16,292		52,474		49,259	
Research and development		8,628		7,897		24,907		22,529	
General and administrative		11,528		10,876		33,502		32,077	
Total operating expenses		37,957		35,065		110,883		103,865	
Loss from operations		(8,022)		(11,858)		(26,373)		(39,958)	
Other income (expense):									
Interest income		594		468		1,557		606	
Interest expense		(512)		(380)		(1,485)		(1,005)	
Other income (expense), net		874		(17)		2,457		(32)	
Loss before income taxes		(7,066)		(11,787)		(23,844)		(40,389)	
Provision for income taxes		(79)		(31)		(148)		(82)	
Net loss	\$	(7,145)	\$	(11,818)	\$	(23,992)	\$	(40,471)	
Net loss per share - basic and diluted	\$	(0.10)	\$	(0.18)	\$	(0.36)	\$	(0.62)	
Weighted-average common shares outstanding - basic and diluted	-	68,213,250		65,143,929		67,014,127		64,898,948	

WEAVE COMMUNICATIONS, INC CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited, in thousands)

	Three Months Ended September 30,					Nine Months Ended September 30,			
		2023		2022		2023		2022	
CASH FLOWS FROM OPERATING ACTIVITIES									
Net loss	\$	(7,145)	\$	(11,818)	\$	(23,992)	\$	(40,471)	
Adjustments to reconcile net loss to net cash provided by (used in) operating activities									
Depreciation and amortization		2,971		3,151		8,969		9,844	
Amortization of operating right-of-use assets		952		920		2,857		2,742	
Provision for losses on accounts receivable		192		159		846		458	
Amortization of deferred contract costs		2,961		2,828		8,984		8,236	
Loss on disposal of assets		1		10		12		10	
Stock-based compensation		6,187		5,322		16,576		13,227	
Net accretion of discounts on short-term investments		(664)		_		(2,008)		_	
Changes in operating assets and liabilities:									
Accounts receivable		(622)		(831)		(1,263)		(1,052)	
Deferred contract costs		(3,080)		(3,286)		(9,820)		(8,490)	
Prepaid expenses and other assets		(1,047)		(684)		396		934	
Accounts payable		518		(1,304)		989		(712)	
Accrued liabilities		2,344		1,902		3,189		3,923	
Operating lease liabilities		(925)		(717)		(2,766)		(1,688)	
Deferred revenue		691		325		3,510		3,114	
Net cash provided by (used in) operating activities		3,334		(4,023)		6,479		(9,925)	
CASH FLOWS FROM INVESTING ACTIVITIES		_							
Maturities of short-term investments		14,900		_		43,900		_	
Purchases of short-term investments		(10,583)		_		(45,735)		_	
Proceeds from sale of assets				9				9	
Purchases of property and equipment		(675)		(270)		(1,513)		(1,191)	
Capitalized internal-use software costs		(579)		(325)		(1,370)		(1,003)	
Net cash provided by (used in) investing activities	-	3,063		(586)		(4,718)		(2,185)	
CASH FLOWS FROM FINANCING ACTIVITIES	-			<u>`</u> _		<u>```</u>		<u> </u>	
Principal payments on finance leases		(1,859)		(2,234)		(5,666)		(6,694)	
Proceeds from stock option exercises		10,732		286		11,353		979	
Payments for taxes related to net share settlement of equity awards		(4,811)		_		(7,483)		_	
Paid offering costs				(271)				(671)	
Proceeds from the employee stock purchase plan		707		858		1,329		858	
Net cash provided by (used in) financing activities	-	4.769		(1,361)		(467)		(5,528)	
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		11,166		(5,970)		1,294		(17,638)	
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD		52,125		124,328		61,997		135,996	
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$	63,291	\$	118,358	\$	63,291	\$	118,358	
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:				<u> </u>		<u> </u>		<u> </u>	
Cash paid during the period for interest	\$	512	\$	380	\$	1,485	\$	1,005	
Cash paid during the period for income taxes	\$	79	\$	31	\$	148	\$	82	
SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND FINANCING ACTIVITIES:									
Equipment purchases financed with accounts payable	\$	_	\$	29	\$	_	\$	29	
Finance lease liabilities arising from obtaining finance lease right-of-use assets	\$	1,799	\$	1,335	\$	5,438	\$	4,659	
Operating lease liabilities arising from obtaining operating lease right-of-use assets		_		_	\$	154	\$	_	
Accrued unpaid offering costs	\$	_	\$	_	\$	_	\$	271	
Unrealized gain (loss) on short-term investments	\$	17	\$	_	\$	(35)	\$	_	

WEAVE COMMUNICATIONS, INC DISAGGREGATED REVENUE AND COST OF REVENUE (GAAP) (unaudited, in thousands)

		Three Months En	nber 30,	Nine Months Ended September 30,				
	<u></u>	2023		2022		2023		2022
Subscription and payment processing:			-					
Revenue	\$	41,601	\$	34,943	\$	118,989	\$	100,431
Cost of revenue		(9,486)		(8,544)		(27,973)		(26,374)
Gross profit	\$	32,115	\$	26,399	\$	91,016	\$	74,057
Gross margin		77 %		76 %		76 %		74 %
Onboarding:								
Revenue	\$	757	\$	278	\$	2,408	\$	859
Cost of revenue		(2,295)		(2,431)		(6,688)		(7,519)
Gross profit	\$	(1,538)	\$	(2,153)	\$	(4,280)	\$	(6,660)
Gross margin		(203)%		(774)%		(178)%		(775)%
Hardware:								
Revenue	\$	1,186	\$	1,009	\$	3,379	\$	3,142
Cost of revenue		(1,828)		(2,048)		(5,605)		(6,632)
Gross profit	\$	(642)	\$	(1,039)	\$	(2,226)	\$	(3,490)
Gross margin		(54)%		(103)%		(66)%		(111)%

WEAVE COMMUNICATIONS, INC RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (unaudited, in thousands, except share and per share data)

The following tables reconcile the specific items excluded from GAAP in the calculation of non-GAAP financial measures for the periods indicated below

Non-GAAP gross profit

		Three Months En	ded Septem	iber 30,	Nine Months Ended September 30,			
		2022		2023			2022	
Gross profit	\$	29,935	\$	23,207	\$	84,510	\$	63,907
Stock-based compensation add back		258		190		722		514
Non-GAAP gross profit	\$	30,193	\$	23,397	\$	85,232	\$	64,421
GAAP gross margin		69 %		64 %		68 %		61 %
Non-GAAP gross margin		69 %		65 %		68 %		62 %

Non-GAAP operating expenses

	Three Months Ended September 30,					Nine Months Ended September 30,				
	 2023		2022		2023		2022			
Sales and marketing	\$ 17,801	\$	16,292	\$	52,474	\$	49,259			
Stock-based compensation excluded	(1,274)		(844)		(3,457)		(2,331)			
Non-GAAP sales and marketing	\$ 16,527	\$	15,448	\$	49,017	\$	46,928			
Research and development Stock-based compensation excluded	\$ 8,628 (1,474)	\$	7,897 (1,292)	\$	24,907 (3,727)	\$	22,529 (2,922)			
Non-GAAP research and development	\$ 7,154	\$	6,605	\$	21,180	\$	19,607			
General and administrative Stock-based compensation excluded	\$ 11,528 (3,181)	\$	10,876 (2,996)	\$	33,502 (8,670)	\$	32,077 (7,460)			
Non-GAAP general and administrative	\$ 8,347	\$	7,880	\$	24,832	\$	24,617			

Non-GAAP loss from operations

		Three Months Er	ided Septem	nber 30,		Nine Months En	ded Septe	ember 30,
	2023		2022		2023		2022	
Loss from operations	\$	(8,022)	\$	(11,858)	\$	(26,373)	\$	(39,958)
Stock-based compensation add back		6,187		5,322		16,576		13,227
Non-GAAP loss from operations	\$	(1,835)	\$	(6,536)	\$	(9,797)	\$	(26,731)
GAAP loss from operations margin		(18)%		(33)%		(21)%		(38)%
Non-GAAP loss from operations margin		(4)%		(18)%		(8)%		(26)%

Non-GAAP net loss

		Three Months En	ded Septe	ember 30,	Nine Months Ended September 30,				
		2023		2022		2023		2022	
Net loss	\$	(7,145)	\$	(11,818)	\$	(23,992)	\$	(40,471)	
Stock-based compensation add back		6,187		5,322		16,576		13,227	
Non-GAAP net loss	\$	(958)	\$	(6,496)	\$	(7,416)	\$	(27,244)	
GAAP net loss margin		(16)%		(33)%		(19)%		(39)%	
Non-GAAP net loss margin		(2)%		(18)%		(6)%		(26)%	
GAAP net loss per share - basic and diluted	\$	(0.10)	\$	(0.18)	\$	(0.36)	\$	(0.62)	
Non-GAAP net loss per share - basic and diluted	\$	(0.01)	\$	(0.10)	\$	(0.11)	\$	(0.42)	
Weighted-average common shares outstanding - basic and	diluted	68,213,250		65,143,929		67,014,127		64,898,948	

Free Cash Flow

	Three Months En	ded Sep	ptember 30,	Nine Months Ended September 30,				
	 2023		2022		2023		2022	
Net cash provided by (used in) operating activities	\$ 3,334	\$	(4,023)	\$	6,479	\$	(9,925)	
Less: Purchases of property and equipment	(675)		(270)		(1,513)		(1,191)	
Less: Capitalized internal-use software costs	(579)		(325)		(1,370)		(1,003)	
Free cash flow	\$ 2,080	\$	(4,618)	\$	3,596	\$	(12,119)	

Adjusted EBITDA

Net loss	Three Months Ended September 30,				Nine Months Ended September 30,				
	2023		2022		2023			2022	
	\$	(7,145)	\$	(11,818)	\$	(23,992)	\$	(40,471)	
Interest expense		512		380		1,485		1,005	
Provision for income taxes		79		31		148		82	
Interest income		(594)		(468)		(1,557)		(606)	
Other income/expense, net		(874)		17		(2,457)		32	
Depreciation		619		645		1,816		2,003	
Amortization		305		285		924		851	
Stock-based compensation		6,187		5,322		16,576		13,227	
Adjusted EBITDA	\$	(911)	\$	(5,606)	\$	(7,057)	\$	(23,877)	